

November 2018 - Suggested Answers

Question No. 1 is compulsory

*Answer any **four** questions from the remaining **five** questions*

Que. 1(a) : [5 Marks]

M/s. SJ Private Limited manufactures 20,000 units of a product per month. The cost of placing an order is Rs. 1,500. The purchase price of the raw material is Rs. 100 per kg. The re-order period is 5 to 7 weeks. The consumption of raw materials varies from 200 kg to 300 kg per week, the average consumption being 250 kg. The carrying cost of inventory is 9.75% per annum.

You are required to calculate :

- (i) Re-order quantity
- (ii) Re-order level
- (iii) Maximum level
- (iv) Minimum level
- (v) Average stock level

Ans. 1(a) :

This question is from Material Cost Topic. It is a simple question.

It is similar to Q. 38 from page 49 of our classroom notes - Volume I.

Note : Annual consumption is missing in this question. It can be calculated using average weekly consumption as follows :

Annual consumption = 250 kg per week x 52 weeks = 13,000 kgs.

(i) Reorder quantity (EOQ) = Using Square Root Formula we get -

$$EOQ = 2,000 \text{ kgs.}$$

(ii) Reorder Level = (Max. Usage Rate x Max. Lead Time)

$$= (300 \text{ kg./week} \times 7 \text{ weeks}) = 2,100 \text{ kgs.}$$

(iii) Maximum Level = Reorder Level - (Min. Usage Rate x Min. Lead Time) + EOQ

$$= 2,100 - (200 \text{ kg./week} \times 5 \text{ weeks}) + 2,000 = 3,100 \text{ kgs.}$$

(iv) Minimum Level = Reorder Level - (Av. Usage Rate x Av. Lead Time)

$$= 2,100 - (250 \text{ kg./week} \times 6 \text{ weeks}) = 600 \text{ kgs.}$$

(v) Average Stock Level =

(a) $\frac{1}{2} \times (\text{Max. Level} + \text{Min. Level})$

$$= \frac{1}{2} \times (3,100 + 600) = 1,850 \text{ kgs and}$$

(b) $\text{Min. Level} + (\frac{1}{2} \times \text{EOQ})$

$$= 600 \text{ kgs.} + (\frac{1}{2} \times 2,000) = 1,600 \text{ kgs.}$$

Que. 1(b) : [5 Marks]

A manufacturing concern has provided following information related to fixed overheads :

| | Standard | Actual |
|-------------------------|-----------------|---------------|
| Output in a month | 5000 units | 4800 units |
| Working days in a month | 25 days | 23 days |
| Fixed overheads | Rs. 5,00,000 | Rs. 4,90,000 |

Compute :

- (i) Fixed overhead variance
- (ii) Fixed overhead expenditure variance
- (iii) Fixed overhead volume variance
- (iv) Fixed overhead efficiency variance

Ans. 1(b) :

This question is from Standard Costing Topic.

It is similar to Q. 20 from page 113 of our classroom notes - Volume III.

Note : Standard data given in the question is for output level of 5,000 units. It should be understood as budgeted data. Hence, budgeted output is 5,000 units.

Working : $SRR/Unit = Rs. 5,00,000 / 5,000 \text{ units} = Rs. 100/unit$

- (i) Fixed OH Variance [Assumed to be Cost Variance]
 $= (SRR/Unit \times Actual \text{ Output}) - Actual \text{ Overheads}$
 $= (100 \times 4,800 \text{ units}) - 4,90,000 = ₹ 10,000 (A)$
- (ii) Fixed OH Expenditure Variance = Budgeted OH - Actual OH
 $= 5,00,000 - 4,90,000 = ₹ 10,000 (F)$
- (iii) Fixed OH Volume Variance = $SRR/Unit \times (Bud. \text{ Output} - Actual \text{ Output})$
 $= 100 \times (5,000 \text{ units} - 4,800 \text{ units}) = ₹ 20,000 (A)$
- (iv) Fixed OH Efficiency Variance = $SRR/Hour \times (Std. \text{ hours} - Actual \text{ hours})$

Note : In absence of information regarding labour hours, this answer cannot be calculated. ICAI should give the marks to all the students, who attempted this question.

However, ICAI suggested answer has used the following formula to calculate efficiency variance -

$$\begin{aligned} \text{Efficiency Variance} &= \text{Standard Fixed OH} - \text{Bud. Fixed OH for Actual days} \\ &= (100 \times 4,800 \text{ units}) - (5,00,000 / 25 \text{ days} \times 23 \text{ days}) \\ &= 4,80,000 - 4,60,000 = ₹ 20,000 (F) \end{aligned}$$

Note : As per my opinion, this answer is wrong. Because, it assumes that Capacity Variance is Zero. We can get the above answer as balancing figure, after calculating Calendar Variance and assuming Capacity Variance as NIL.

Que. 1(c) : [5 Marks]

Following details have been provided by M/s AR Enterprises :

- (i) Opening works-in-progress – 3000 units (70% complete)
- (ii) Units introduced during the year – 17000 units
- (iii) Cost of the process (for the period) – Rs. 33,12,720
- (iv) Transferred to next process – 15,000 units
- (v) Closing works-in-progress – 2200 units (80% complete)
- (vi) Normal loss is estimated at 12% of total input (including units in process in the beginning). Scraps realise Rs. 50 per unit. Scraps are 100% complete.

Using FIFO method, compute :

- (i) Equivalent production
- (ii) Cost per equivalent unit

Ans. 1(c) :

This question is from Process Costing Topic.

It is similar to Q. 36 from page 101 of our classroom notes - Volume II.

Note : The % completion given in the question is common for all i.e. for material, labour and overheads. You need to prepare only one column in the statement of equivalent production.

Brief Answers :

- (i) Equivalent Production = 15,060 units
- (ii) Cost per equivalent unit = Rs. 212

Detailed Answers :**1. Statement of equivalent production (FIFO Method) :**

| Particulars | Total units | Equivalent Units | |
|-------------------------------|-------------|------------------|--------|
| | | % | Units |
| <u>Input:</u> | | | |
| - Opening W.I.P. | 3,000 | | |
| - Introduced | 17,000 | | |
| Total Input | 20,000 | | |
| <u>Output:</u> | | | |
| A) Completed & transferred – | | | |
| - Out of opening WIP | 3,000 | 30% | 900 |
| - Out of introduced | 12,000 | 100% | 12,000 |
| Subtotal (A) | 15,000 | | |
| B) Normal Loss (12% x 20,000) | 2,400 | -- | -- |
| C) Abnormal Loss (Bal. Fig.) | 400 | 100% | 400 |
| D) Closing W.I.P. | 2,200 | 80% | 1,760 |
| Total | 20,000 | | 15,060 |

2. Statement of Cost :

| Particulars | Rs. |
|--|------------|
| Cost incurred during the period | 33,12,720 |
| Less : Realisable value of normal loss (2,400 units x Rs. 50) | (1,20,000) |
| Net Cost | 31,92,720 |
| (÷) Equivalent units | 15,060 |
| Cost per Equivalent Unit | 212 |

Que. 1(d) : [5 Marks]

M/s. SD Private Limited commenced a contract on 1st July 2017 and the company closes its account for the year on 31st March every year. The following information relates to the contract as on 31st March 2018.

- | | |
|--|--------------|
| (i) Material issued | Rs. 9,48,000 |
| (ii) Direct wages | Rs. 4,57,200 |
| (iii) Prepaid direct wages as on 31.3.2018 | Rs. 1,08,000 |
| (iv) Administration charges | Rs. 7,20,000 |
| (v) A supervisor, who is paid Rs. 50,000 per month, has devoted two- third of his time to this contract. | |
| (vi) A plant costing Rs. 7,85,270 has been on the site for 185 days, its working life is estimated at 9 years and its scrap value is Rs. 75,000. | |

The contract price is Rs. 42 lakhs. On 31st March 2018 two-third of the contract was completed. The Architect issued certificate covering 50% of the contract price and the contractor had been paid Rs. 15.75 lakhs on account.

Assuming 365 days in a year, you are required to :

- Prepare a Contract Account showing work cost
- Calculate Notional Profit or Loss as on 31st March 2018.

Ans. 1(d) :

This question is from Contract Costing Topic.

It is similar to Q. 9 from page 30 of our classroom notes - Volume II.

Note : In this question, "cost of work uncertified" is missing.

Contract A/c for the period from 01.07.17 to 31.03.18 (9 months)

| Particulars | Rs. | Particulars | Rs. |
|---|------------------|--|------------------|
| To Material issued | 9,48,000 | By Work certified [42,00,000 x 50%] | 21,00,000 |
| To Direct Wages 4,57,200 (-) Prepaid Wages 1,08,000 | 3,49,200 | By Cost of work uncertified [see working below] | 5,89,300 |
| To Administrative Charges | 7,20,000 | | |
| To Salary to supervisor [50,000 p.m. x 9 mths. x 2/3] | 3,00,000 | | |
| To Depreciation of plant $\left(\frac{7,85,270 - 75,000}{9 \text{ Years}} \times \frac{185}{365} \right)$ | 40,000 | | |
| ∴ Total cost till date | 23,57,200 | | |
| To Notional Profit [Bal. figure] | 3,32,100 | | |
| Total | 26,89,300 | Total | 26,89,300 |

Working Note for Cost of work uncertified :

$$\text{Work uncertified} = \frac{2}{3} - \frac{1}{2} = \frac{1}{6} \quad \text{i.e. Work done} - \text{work certified}$$

Cost incurred till date = ₹ 23,57,200 (this cost is for 2/3 work done)

$$\therefore \text{Cost of work uncertified (for 1/6 portion)} = 23,57,200 \times \frac{3}{2} \times \frac{1}{6} = 5,89,300$$

Que. 2(a) : [10 Marks]

Following details are provided by M/s ZIA Private Limited for the quarter ending 30 Sept. 2018 :

- | | | |
|-------|---|---------------|
| (i) | Direct expenses | Rs. 1,80,000 |
| (ii) | Direct wages being 175% of factory overheads | Rs. 2,57,250 |
| (iii) | Cost of goods sold | Rs. 18,75,000 |
| (iv) | Selling & distribution overheads | Rs. 60,000 |
| (v) | Sales | Rs. 22,10,000 |
| (vi) | Administration overheads are 10% of factory overheads | |

Stock details as per Stock Register :

| Particulars | 30.06.2018 | 30.09.2018 |
|------------------|------------|------------|
| Raw material | 2,45,600 | 2,08,000 |
| Work-in-progress | 1,70,800 | 1,90,000 |
| Finished goods | 3,10,000 | 2,75,000 |

You are required to prepare a cost sheet showing :

- (i) Raw material consumed
- (ii) Prime cost
- (iii) Factory cost
- (iv) Cost of goods sold
- (v) Cost of sales and profit

Ans. 2(a) :

It is a question on Cost Sheet. We have covered it in the topic of Job Costing.

It is similar to Q. 14 from page 13 of our classroom notes - Volume II.

Note : In this question, "Material Consumed" is to be calculated using **reverse approach**. Starting point is "Cost of goods sold".

Cost Sheet for the quarter ending on 30.09.2018

| Particulars | Amount (Rs.) | Amount (Rs.) |
|---|--------------|--------------|
| Raw material inventory at the beginning of the year | 2,45,600 | |
| Add: Purchases of raw material (Bal. Fig.) | 12,22,650 | |
| Less: Closing stock of raw material inventory | (2,08,000) | |
| Raw Material Consumed (Bal. Fig.) | | 12,60,250 |
| Add: Direct Labour (Given) | | 2,57,250 |
| Add: Direct Expenses (Given) | | 1,80,000 |
| Prime Cost | | 16,97,500 |
| Add: Factory Overheads (2,57,250 / 175%) | | 1,47,000 |
| Add: Opening Work-in-Progress | | 1,70,800 |
| Less: Closing Work-in-Progress | | (1,90,000) |
| Net Factory Cost of Finished Goods | | 18,25,300 |
| Add: Administrative expenses (10% of 1,47,000) | | 14,700 |
| Cost of Production | | 18,40,000 |
| Add: Opening stock of Finished Goods | | 3,10,000 |
| Less: Closing stock of Finished Goods | | (2,75,000) |
| Cost of Goods Sold (Given) starting point | | 18,75,000 |
| Add: Selling & Distribution OH (Given) | | 60,000 |
| Cost of Sales | | 19,35,000 |
| Sales (Given) | | 22,10,000 |
| PROFIT (Bal. Fig.) | | 2,75,000 |

Que. 2(b) : [10 Marks]

A manufacturing company is producing a product 'A' which is sold in the market at Rs. 45 per unit. The company has the capacity to produce 40,000 units per year. The budget for the year 2018-19 projects a sale of 30,000 units.

The costs of each unit are expected as under :

| | |
|-----------|----|
| Materials | 12 |
| Wages | 9 |
| Overheads | 6 |

Margin of safety is Rs. 4,12,500

You are required to :

- Calculate fixed cost and break-even point.
- Calculate the volume of sales to earn profit of 20% on sales.
- If management is willing to invest Rs 10,00,000 with an expected return of 20%, calculate units to be sold to earn this profit.
- Management expects additional sales if the selling price is reduced to Rs. 44. Calculate units to be sold to achieve the same profit as desired in (iii) above.

Ans. 2(b) :

This question is from Marginal Costing Topic.

Note : In this question, "Overheads cost per unit" given is Rs. 6. It should be treated as variable overheads. Because, we have to calculate fixed overheads i.e. fixed cost.

Capacity to produce 40,000 units is of no use. Just ignore it. Budgeted sales is 30,000 units @ Rs. 45 per unit = Rs. 13,50,000 which is relevant for solving the question.

(i) Calculation of Fixed Cost and BEP :

| | |
|------------------------|--|
| Variable cost per unit | = Material + Wages + Variable OH |
| | = 12 + 9 + 6 = Rs. 27 per unit |
| Contribution p.u. | = Selling price - Variable cost |
| | = Rs. 45 - 27 = Rs. 18 per unit |
| Profit Volume Ratio | = Contribution / Sales |
| | = 18/45 x 100 = 40% |
| Budgeted sales | = 30,000 units x Rs. 45 per unit = Rs. 13,50,000 |
| BEP Sales | = Budgeted Sales - MOS Sales |
| | = Rs. 13,50,000 - Rs. 4,12,500 = Rs. 9,37,500 |
| Fixed Cost | = BEP Sales x P/V Ratio |
| | = Rs. 9,37,500 x 40% = Rs. 3,75,000 |

(ii) Calculation of Sales Volume to earn 20% profit on Sales :

Let's assume desired Sales Volume = Rs. 'X'

Desired profit = 20% of X = 0.2X

Using the formula,

Desired Sales = (Desired Profit + Fixed Cost) / PV Ratio

Hence, $X = (0.2X + 3,75,000) / 40\%$

On solving the above equation, we get -

$$0.4X = 0.2X + 3,75,000 \text{ and hence } X = 18,75,000$$

Sales Volume for 20% profit = Rs. 18,75,000

Sales Volume (in units) = Sales Value / Selling Price per unit

$$= 18,75,000 / 45 = 41,666.67 \text{ units (approx)}$$

(iii) Calculation of Sales Units to earn 20% profit on Investment :

Desired profit = 10,00,000 x 20% = Rs. 2,00,000

Desired Sales Units = (Desired Profit + Fixed Cost) / Contribution per unit

$$= (2,00,000 + 3,75,000) / 18 = 31,945 \text{ units (approx)}$$

(iv) Calculation of Sales Units at reduced selling price :

Revised Contribution per unit = 44 - 27 = Rs. 17 per unit

Desired Sales Units = (Desired Profit + Fixed Cost) / Contribution per unit

$$= (2,00,000 + 3,75,000) / 17 = 33,824 \text{ units (approx)}$$

Que. 3(a) : [10 Marks]

XYZ Ltd. has obtained an order to supply 48,000 bearings per year from a concern. On a steady basis, it is estimated that it costs Rs. 0.20 as inventory holding cost per bearing per month and the set-up cost per run of bearing manufacture is Rs. 384.

You are required to :

- (i) Compute the optimum run size and number of runs for bearing manufacture.
- (ii) Compute the interval between two consecutive runs.
- (iii) Find out the extra costs to be incurred, if company adopts a policy to manufacture 8,000 bearings per run as compared to optimum run size.
- (iv) Give your opinion regarding run size of bearing manufacture.

Assume 365 days in a year.

Ans. 3(a) :

This question is from Batch Costing Topic and it is a simple question.

It is similar to Q. 9 from page 10 of our classroom notes - Volume II.

Note : In this question, inventory holding cost 0.20 is per month. Convert it into per annum. It means, C.C.p.u.p.a. = 0.20×12 months = Rs. 2.40 p.a.

- (i) Optimum run size = 3,919 units (Approx) using EBQ formula.
No. of runs p.a. = $48,000 / 3,919 = 12.25$ runs (approx)
- (ii) Interval between two runs = 365 days / 12.25 runs
= 29.80 days say 30 days (approx)
- (iii) Total cost at EBQ = Rs. 9,406 and at 8,000 units it is = Rs. 11,904.
It means, extra cost is Rs. 2,498
Total cost = Set up cost p.a. + Carrying cost p.a.
- (iv) Opinion : Run size should be EBQ i.e. 3,919 units

Que. 3(b) : [10 Marks]

M/s. HMB Limited is producing a product in 10 batches each of 15,000 units in a year and incurring following overheads thereon :

| Particulars | Amount (₹) |
|----------------------|------------|
| Material procurement | 22,50,000 |
| Maintenance | 17,30,000 |
| Set-up | 6,84,500 |
| Quality control | 5,14,800 |

The prime costs for the year amounted to ₹ 3,01,39,000.

The company is using currently the method of absorbing overheads on the basis of prime cost. Now it wants to shift to activity based costing. Information relevant to Activity drivers for a year are as under :

| Activity Driver | Activity Volume |
|------------------------|-----------------|
| No. of purchase orders | 1500 |
| Maintenance hours | 9080 |
| No. of set-ups | 2250 |
| No. of inspections | 2710 |

The company has produced a batch of 15000 units and has incurred ₹ 26,38,700 and ₹ 3,75,200 on materials and wages respectively.

The usage of activities of the said batch are as follows :

| | |
|--------------------|-----------|
| Material orders | 48 orders |
| Maintenance hours | 810 hours |
| No. of set-ups | 40 |
| No. of inspections | 25 |

You are required to :

- (i) Find out cost of product per unit on absorption costing basis for the said batch.
- (ii) Determine cost driver rate, total cost and cost per unit of output of the said batch on the basis of activity based costing.

Ans. 3(b) :

This question is from Activity Based Costing Topic, covered in Volume I.
It is a very simple question.

(i) Calculation of Product Cost using Absorption Costing :

Total overheads = ₹ 51,79,300

Total Prime Cost = ₹ 3,01,39,000

Overhead Recovery Rate = 17.1847% of Prime Cost

Product Cost of a Batch :

| Particulars | Amount (₹) |
|--|-----------------|
| Material cost | 26,38,700 |
| Wages | 3,75,200 |
| ∴ Prime Cost | 30,13,900 |
| Add : Overheads @ 17.1847% of Prime Cost | 5,17,930 |
| ∴ Total Cost | 35,31,830 |
| ∴ Cost per unit [35,31,830 / 15,000] | 235.46 (approx) |

(ii) Activity Based Costing Method :

Calculation of Activity Cost Driver Rates :

| Activity | Calculations | Cost Driver Rate (₹) |
|----------------------|-------------------|-----------------------------|
| Material procurement | 22,50,000 / 1,500 | 1,500 per purchase order |
| Maintenance | 17,30,000 / 9,080 | 190.53 per maintenance hour |
| Set-up | 6,84,500 / 2,250 | 304.22 per set up |
| Quality control | 5,14,800 / 2,710 | 189.96 per inspection |

Product Cost of a Batch :

| Particulars | Amount (₹) |
|---|-----------------|
| Material cost | 26,38,700 |
| Wages | 3,75,200 |
| ∴ Prime Cost | 30,13,900 |
| Add : Material procurement [48 orders x 1,500] | 72,000 |
| Add : Maintenance [810 hours x 190.53] | 1,54,329 |
| Add : Set up [40 set ups x 304.22] | 12,169 |
| Add : Quality Control [25 inspections x 189.96] | 4,749 |
| ∴ Total Cost | 32,57,147 |
| ∴ Cost per unit [32,57,147 / 15,000] | 217.14 (approx) |

Que. 4(a) : [10 Marks]

The following balances were extracted from a Company's ledger as on 30th June, 2018 :

| Particulars | Debit (₹) | Credit (₹) |
|-------------------------------|-----------------|-----------------|
| Raw material control a/c | 2,82,450 | |
| Work-in-progress control a/c | 2,38,300 | |
| Finished stock control a/c | 3,92,500 | |
| General ledger adjustment a/c | | 9,13,250 |
| Total | 9,13,250 | 9,13,250 |

The following transactions took place during the quarter ended 30th September, 2018 :

| | ₹ |
|---|-----------|
| (i) Factory overheads — allocated to work-in-progress | 1,36,350 |
| (ii) Goods finished — at cost | 13,76,200 |
| (iii) Raw materials purchased | 12,43,810 |
| (iv) Direct wages — allocated to work-in-progress | 2,56,800 |
| (v) Cost of goods sold | 14,56,500 |
| (vi) Raw materials — issued to production | 13,60,430 |
| (vii) Raw materials — credited by suppliers | 27,200 |
| (viii) Raw materials losses — inventory audit | 6,000 |
| (ix) Work-in-progress rejected (with no scrap value) | 12,300 |
| (x) Customer's returns (at cost) of finished goods | 45,900 |

You are required to prepare :

- (i) Raw material control a/c
- (ii) Work-in-progress control a/c
- (iii) Finished stock control a/c
- (iv) General ledger adjustment a/c

Ans. 4(a) :

This question is from Cost Ledger Accounting Topic - Volume III.

It is a simple question. However, few transactions require some interpretation like :

- (1) Raw materials - credited by suppliers means material returned to suppliers
- (2) Raw Material losses - inventory audit : may be treated as normal or abnormal loss
- (3) WIP rejected (with no scrap value) : may be treated as abnormal loss
- (4) Customer's returns (at cost) of FG : Entry is FG A/c Dr. To COGS A/c
- (5) GLA A/c : In absence of all transactions, only few entries will appear in this A/c

Stores Ledger Control Account

| Particulars | Debit (₹) | Particulars | Credit (₹) |
|------------------------|-----------|----------------------------------|------------|
| To opening balance b/d | 2,82,450 | | |
| To GLA - Purchases | 12,43,810 | By WIP – direct material | 13,60,430 |
| | | By GLA – material returned | 27,200 |
| | | By Costing P&L A/c - Loss | 6,000 |
| | | By Closing stock c/d - Bal. Fig. | 1,32,630 |
| Total | 15,26,260 | Total | 15,26,260 |

Work in Progress Account (WIP)

| Particulars | Debit (₹) | Particulars | Credit (₹) |
|-----------------------------|-----------|--------------------------------|------------|
| To opening WIP b/d | 2,38,300 | | |
| To Stores ledger – DM | 13,60,430 | By Finished Goods A/c | 13,76,200 |
| To Wages A/c – direct wages | 2,56,800 | By Costing P&L A/c - Rejected | 12,300 |
| To Factory Overheads | 1,36,350 | By Closing WIP c/d - Bal. Fig. | 6,03,380 |
| Total | 19,91,880 | Total | 19,91,880 |

Finished Goods Account

| Particulars | Debit (₹) | Particulars | Credit (₹) |
|------------------------------|-----------|---------------------------------|------------|
| To Opening stock of FG b/d | 3,92,500 | | |
| To WIP – FG produced at cost | 13,76,200 | By Cost of Sales – COGS | 14,56,500 |
| To Cost of Sales – returns | 45,900 | By Closing bal. c/d - Bal. Fig. | 3,58,100 |
| Total | 18,14,600 | Total | 18,14,600 |

General Ledger Adjustment Account (GLA)

| Particulars | Debit (₹) | Particulars | Credit (₹) |
|------------------------|-----------|------------------------|------------|
| | | By Opening balance b/d | 9,13,250 |
| To Stores Ledger | 27,200 | By Stores Ledger | 12,43,810 |
| | | By Wages A/c | |
| | | By Factory OH A/c | |
| | | | |
| To Closing balance c/d | | | |
| Total | | Total | |

Note : ICAI has taken a different view on GLA account in their suggested answer. It doesn't match with the normal accounting principles of cost ledger accounting. With due respect, author disagrees with the view of ICAI.

ICAI has assumed direct wages charged to WIP as the only wages paid. It has also assumed that OH absorbed are OH incurred. Entries of Costing P&L account are shown in GLA account and so on.

Que. 4(b) : [10 Marks]

M/s XY Travels has been given a 25 km. long route to run an air-conditioned Mini Bus. The cost of bus is Rs 20,00,000. It has been insured @ 3% premium per annum while annual road tax amounts to Rs. 36,000. Annual repairs will be Rs. 50,000 and the bus is likely to last for 5 years.

The driver's salary will be Rs. 2,40,000 per annum and the conductor's salary will be Rs. 1,80,000 per annum in addition to 10% of the takings as commission (to be shared by the driver and the conductor equally). Office and administration overheads will be Rs. 3,18,000 per annum. Diesel and oil will be Rs. 1,500 per 100 km. The bus will make 4 round trips carrying on an average 40 passengers on each trip.

Assuming 25% profit on takings and considering that the bus will run on an average 25 days in a month, you are required to :

- (i) Prepare operating cost sheet for the month.
- (ii) Calculate fare to be charged per passenger km.

Ans. 4(b) :

This question is from Operating Costing (Service Costing) Topic.

It is similar to Q. 6 from page 55 of our classroom notes - Volume II.

Note : In this question, cost sheet is asked for a month. Hence, convert all the given data for one month only.

Operating Cost Sheet for a Month

| Particulars | Amount (₹) |
|---|-----------------|
| - Insurance [20,00,000 x 3% x 1/12] | 5,000 |
| - Road Tax [36,000 / 12] | 3,000 |
| - Repair Cost [50,000 / 12] | 4,167 |
| - Depreciation [20,00,000 / 5 years] x 1/12 | 33,333 |
| - Driver's Salary [2,40,000 x 1/12] | 20,000 |
| - Conductor's Salary [1,80,000 x 1/12] | 15,000 |
| - Office & Admin. OH [3,18,000 x 1/12] | 26,500 |
| - Diesel & Oil [Rs. 1,500 x 5,000 km. / 100 km.] | 75,000 |
| Cost before commission | 1,82,000 |
| Commission to driver and conductor [10 / 65 x 1,82,000] | 28,000 |
| TOTAL COST AFTER COMMISSION | 2,10,000 |
| PROFIT [25 / 75 x 2,10,000] | 70,000 |
| TOTAL TAKINGS | 2,80,000 |
| Fare per passenger km. [2,80,000 / 2,00,000] | 1.40 |

Working Notes :

1. Total distance travelled in a month -
 = 25 km one way x 2 way x 4 round trips per day x 25 days per month
 = 5,000 kilometers per month.
2. Total passenger kilometers per month -
 = 5,000 km per month x 40 passengers
 = 2,00,000 passenger kilometers per month

3. Calculation of commission and profit -

| | |
|---------------------------------|-----|
| Total Takings (assumed) | 100 |
| (-) Profit @ 25% of takings | 25 |
| Total Cost | 75 |
| (-) Commission @ 10% of takings | 10 |
| Cost before commission | 65 |

Que. 5(a) : [10 Marks]

An electronic gadget manufacturer has prepared sales budget for the next few months. In this respect, following figures are available :

| Months | Electronic gadgets' sales |
|---------------|----------------------------------|
| January | 5,000 units |
| February | 6,000 units |
| March | 7,000 units |
| April | 7,500 units |
| May | 8,000 units |

To manufacture an electronic gadget, a standard cost of Rs. 1,500 is incurred and it is sold through dealers at an uniform price of Rs. 2,000 per gadget to customers. Dealers are given a discount of 15% on selling price.

Apart from other materials, two units of batteries are required to manufacture a gadget. The company wants to hold stock of batteries at the end of each month to cover 30% of next month's production and to hold stock of manufactured gadgets to cover 25% of the next month's sale.

3,250 units of batteries and 1,200 units of manufactured gadgets were in stock on 1st January.

Required :

- (i) Prepare production budget (in units) for the month of January, February, March and April.
- (ii) Prepare purchase budget for batteries (in units) for the month of January, February and March and calculate profit for the quarter ending on March.

Ans. 5(a) :

This question is from Budgetary Control Topic.

It is similar to Q. 17 from page 148 of our classroom notes - Volume III.

(i) Production budget (in units) :

| Particulars | January | February | March | April |
|--|---------|----------|---------|---------|
| Budgeted sales | 5,000 | 6,000 | 7,000 | 7,500 |
| Add : Closing Stock @ 25% of next month's sale | 1,500 | 1,750 | 1,875 | 2,000 |
| Less : Opening Stock | (1,200) | (1,500) | (1,750) | (1,875) |
| ∴ Production units | 5,300 | 6,250 | 7,125 | 7,625 |

(ii) Purchase budget for batteries (in units) :

| Particulars | January | February | March | April |
|---|---------|----------|---------|--------|
| (a) Production units (WN1) | 5,300 | 6,250 | 7,125 | 7,625 |
| Consumption of batteries [a x 2] | 10,600 | 12,500 | 14,250 | 15,250 |
| Add : Closing Stock @ 30% of next month's requirement | 3,750 | 4,275 | 4,575 | |
| Less : Opening Stock | (3,250) | (3,750) | (4,275) | |
| ∴ Purchase units | 11,100 | 13,025 | 14,550 | |

(iii) Profit budget for quarter ending on March (in rupees) :

| Particulars | ₹ |
|--|-------------|
| Budgeted sales [5,000 + 6,000 + 7,000 units] x ₹ 2,000 | 3,60,00,000 |
| Less : Discount to dealers [3,60,00,000 x 15%] | 54,00,000 |
| Less : Cost of goods sold [18,000 units x ₹ 1,500] | 2,70,00,000 |
| ∴ Budgeted profit for the quarter | 36,00,000 |

Que. 5(b)(i) : [5 Marks]

Following data have been extracted from the books of M/s ABC Private Limited :

- | | |
|--|------------------------|
| (i) Salary (each employee, per month) | Rs. 30,000 |
| (ii) Bonus | 25% of salary |
| (iii) Employer's contribution to PF, ESI etc. | 15% of salary |
| (iv) Total cost at employees' welfare activities | Rs. 6,61,500 per annum |
| (v) Total leave permitted during the year | 30 days |
| (vi) No. of employees | 175 |
| (vii) Normal idle time | 70 hours per annum |
| (viii) Abnormal idle time (due to failure of power supply) | 50 hours |
| (ix) Working days per annum | 310 days of 8 hours |

You are required to calculate :

- (i) Annual cost of each employee
- (ii) Employee cost per hour
- (iii) Cost of abnormal idle time, per employee

Ans. 5(b)(i) :

This question is from Labour Cost Topic.

It is similar to Q. 22 from page 86 of our classroom notes - Volume I.

Note : Convert all the data on per annum per employee basis and then solve it.

Calculation of effective hours per employee p.a. :

| Particulars | Hours |
|---|--------------|
| Gross hours p.a. [310 days x 8 hours per day] | 2,480 |
| Less : Permitted leave [30 days x 8 hours per day] | 240 |
| Less : Normal idle time | 70 |
| ∴ Effective normal hours p.a. per employee | 2,170 |

Calculation of employee cost p.a. :

| Particulars | ₹ |
|--|-----------------|
| Salary [30,000 p.m. x 12 months] | 3,60,000 |
| Bonus [3,60,000 x 25%] | 90,000 |
| Employer's contribution to PF, ESI etc. [3,60,000 x 15%] | 54,000 |
| Cost of employees' welfare activities [6,61,500 / 175 employees] | 3,780 |
| ∴ Annual cost of each employee | 5,07,780 |
| ∴ Employee cost per hour [5,07,780 / 2,170 hours] | 234 |
| ∴ Cost of abnormal idle time per employee [234/hr. x 50 hrs.] | 11,700 |

Que. 5(b)(ii) : [5 Marks]

M/s. NOP Limited has its own power plant and generates its own power. Information regarding power requirements and power used are as follows:

| Horse power hours | Production Dept. | | Service Dept. | |
|--|------------------|--------|---------------|--------|
| | A | B | X | Y |
| Needed at capacity production | 20,000 | 25,000 | 15,000 | 10,000 |
| Used during the quarter ended Sept. 2018 | 16,000 | 20,000 | 12,000 | 8,000 |

During the quarter ended September 2018, costs for generating power amounted to Rs. 12.60 lakhs out of which Rs. 4.20 lakhs was considered as fixed cost.

Service department X renders services to departments A, B, and Y in the ratio of 6:4:2 whereas department Y renders services to department A and B in the ratio of 4:1. The direct labour hours of department A and B are 67,500 hours and 48,750 hours respectively.

Required :

- (i) Prepare overheads distribution sheet.
- (ii) Calculate factory overhead per labour hour for the dept. A and dept. B.

Ans. 5(b)(ii) :

This question is from Overheads Cost Topic. It is a simple question.

It is similar to Q. 25 from page 131 of our classroom notes - Volume I.

Note : While asking the question at the bottom, ICAI should have used the word "Power Cost" instead of Overheads.

Overhead Distribution Sheet :

| Particulars | Amount | Production Dept. | | Service Dept. | |
|---|-----------|------------------|----------|---------------|------------|
| | (₹) | A | B | X | Y |
| Fixed power cost apportioned in the ratio of HP hours needed at capacity production i.e. in the ratio 20:25:15:10 | 4,20,000 | 1,20,000 | 1,50,000 | 90,000 | 60,000 |
| Variable power cost apportioned in the ratio of HP hours used during the quarter i.e. in the ratio 16:20:12:8 | 8,40,000 | 2,40,000 | 3,00,000 | 1,80,000 | 1,20,000 |
| ∴ Total Cost | 12,60,000 | 3,60,000 | 4,50,000 | 2,70,000 | 1,80,000 |
| Service Dept. X cost to be apportioned to A, B & Y in the ratio 6:4:2 | --- | 1,35,000 | 90,000 | (2,70,000) | 45,000 |
| Service Dept. Y cost to be apportioned to A & B in the ratio 4:1 | --- | 1,80,000 | 45,000 | --- | (2,25,000) |
| ∴ Total Cost | 12,60,000 | 6,75,000 | 5,85,000 | NIL | NIL |
| Labour Hours | | 67,500 | 48,750 | | |
| ∴ Cost per labour hour | | 10 | 12 | | |

Que. 6 : Answer any FOUR of the following : [5 Marks Each]

- (a) Mention and explain types of responsibility centres.
- (b) Explain obsolescence and circumstances under which materials become obsolete. State the steps to be taken for its treatment.
- (c) State the bases of apportionment of following overhead costs :
 - (i) Air-conditioning
 - (ii) Time keeping
 - (iii) Depreciation of plant and machinery
 - (iv) Power / Steam consumption
 - (v) Electric power (Machine operation)
- (d) How are By-products treated in Costing?
- (e) Explain 'Activity Based Budgeting'.

Ans. 6 :

Note : These are theory questions and you already have these answers in your printed notes.

- (a) Refer Chapter 1 - Volume I - Page No. 6
For example - Cost Centre, Revenue Centre, Profit Centre and Investment Centre
- (b) Refer Chapter 2 - Volume I - Page No. 31
Obsolescence means material getting outdated. Like medicines have expiry date, similarly raw material may become obsolete due to various reasons.
- (c) Refer Chapter 4 - Volume I - Page No. 111
 - (i) Air-conditioning - Floor space occupied
 - (ii) Time keeping - Number of workers
 - (iii) Depreciation of plant and machinery - Value of Plant & Machinery
 - (iv) Power / Steam consumption - KWH / Therms used
 - (v) Electric power (Machine operation) - HP Machine Hours / KWH
- (d) Refer Chapter 10 - Volume II - Page No. 133
Other Income Method, Credit of Sale Value to Joint Cost, Credit of Net Sale Value to Joint Cost, Reverse Cost Method etc.
- (e) Refer Chapter 5 - Volume I - It is dictated in the classroom. Refer your note book.
It is the process of preparing cost budget by estimating the use of activities. It is the reverse process of Activity Based Costing.

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